









# SWORD GROUP

## Q4 2006

- Consolidated Revenue: € 38.14 M (1)
- Organic Growth: 25.94 % (1)
- Consolidated Growth:
  30.76 % (1)

## **YTD 2006**

- Consolidated Revenue: € 142.01 M<sup>(1)</sup>
- Pro-forma Revenue: € 152.10 M (1)
- Organic Growth: 21.49 % (1)
- Consolidated Growth: 39.92 % (1)
- Current Operating Profit Margin: 15.65 % (1)
- Operating Profit Margin: 16.86 % (1)
- Net Attributable Profit: 11.01 % (1)

#### > SWORD GROUP

Founded in December 2000 Chairman and Founder:

## Jacques MOTTARD

1 501 employees at 31/12/2006

Eurolist Compartment B Isin code: FR0004180578 Next Economy Segment FTSE Sector: 972 IT services IT CAC, CAC Small 90, CAC Mid and Small 190 and SBF 250

> Upcoming press release:

Annual Revenue: March 14th, 2007



# **Fourth Quarter Revenue 2006**

€M	2006 <sup>(1)</sup>	2005	%
Q4 Revenue	38.14	29.16	30.76
Annual Revenue	142.01	101.49	39.92

<sup>(1)</sup> not audited by the Auditors

# **Analysis**

- During 2006 Sword enjoyed both growth rates and profitability in excess of budgeted figures
- Changes in group structure during 2006:
  - a/ Sale of 3 entities (SWORD Nord, SWORD Consulting and IDP (Business Unit)
  - b/ Acquisition of 2 companies: STELLON in Lausanne in July and RTE in Glasgow in November
- During the financial year ending 31<sup>st</sup> Dec 2006 the revenue produced by the companies disposed of amounted to € 8 100 K
  - The consolidated revenue produced by the companies disposed of during the year, not included in pro-forma sales, amounts to € 6 469 K
- Non-current operating income is derived from the disposal of group companies during the financial year.

## Outlook for 2007

- Achieve Group growth and profitability targets:
  - Organic growth of 15%
  - Operating profit of 15%
- Acquisition policy
  - The group will continue to actively pursue its acquisition strategy (€ 17.5 million per annum):
    - a/ Small targeted acquisitions which provide a strategic fit with current operations (geographical or technical)
    - b/ Larger acquisitions to develop new strategic directions (geographical and technical)
- 2007 budget
  - The consolidated revenue for 2007 will be in excess of € 180 million. This will include € 7.3 million generated by acquisitions achieved in 2007.
  - The profitability of the companies acquired during 2006 will comply with group norms by the 1st July 2007
  - Budgeted organic growth of 15% will be targeted (excluding acquisitions)

€M	2007 (1)
Revenue (excluding acquisitions)	173
Consolidated revenue generated by 2007 acquisitions	7.3
Consolidated Revenue FY2007	180.3
Non-consolidated Revenue generated by acquisitions	10.2
Pro-forma Revenue	190.5