









# NEW MAJOR PROJECT WITH KBC

# **NEW MAJOR ORDERS**

- KBC, one of the biggest Bank & Insurance companies in Belgium has called upon SWORD to be preferred supplier to deliver highly skilled IT consultants to develop their new upcoming, strategic information systems in application development, infrastructure & business intelligence projects.
  - This project will enable **SWORD** to reinforce its preferred supplier status in the financial sector and will enable **SWORD** to establish its position on the Flemish IT Consulting market. This five year contract has a value of € 16M.
- NEW MAJOR
   PROJECT WITH THE
   EUROPEAN
   COMMISSION
- SWORD is the prime contractor in a consortium awarded a four year contract (€ 27M) with strategic importance to EU Customs.
- In order that the EU's economy can continue to compete in a global context, the customs IT systems should be able to exchange electronic information. Although Member States have already invested significantly in the development of automated customs systems, the lack of interoperability between these systems is a barrier to an effective paperless customs environment (e-Customs).
- By the awarded contract, **SWORD** will provide all required services in the Customs domain for the European Commission which has a coordinating role in this process.

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Chairman and Founder: Jacques MOTTARD

**1 283** employees at 30/06/2006

Eurolist Compartment B
Isin code: FR0004180578
Next Economy Segment
FTSE Sector: 972 IT services
IT CAC, CAC Small 90,
CAC Mid and Small 190 and
SBF 250

> Upcoming press release:

2006 second-Quarter Revenue: **July 18th, 2006** 













#### **STELLON**

- 2006 pro forma revenue growth:
   € 3M
- 2006 consolidated revenue growth: € 1.5M
- EBIT over 10 %
- Confirmation of our 2006 and 2007 group budgets

#### **NEXTECH**

- SWORD increases shareholding in NEXTECH
- New reference site in Brazil

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> Upcoming press release: 2006 second-Quarter Revenue: July 18th, 2006

# SWORD GROUP HAS INCREASED ITS FOCUS ON ITS ECM ACTIVITIES

#### **NEW ACQUISITON IN SWITZERLAND**

• **STELLON**, this company with 20 employees, is a market leader in the Swiss French Market.

**STELLON** specialises in strategic consulting, particulary involving the design and implementation of Key Performance measures within Businesses reporting framework (KPI).

The main industries targeted by **STELLON** are the banking, insurance, pharmaceuticals and telecoms sectors.

#### **STRATEGY**

- STELLON is already a profitable company and within two months of integration it will be performing in accordance with the SWORD standards (the accounts will be consolidated as of the 1<sup>st</sup> of July 2006).
- The budgeted internal growth is 15 %.

#### **SYNERGY**

 STELLON's knowledge and experience in the domain of managing Key Performance Indicators within a business will improve the SWORD global offering and create the potential for further international expansion.

# PARTNERSHIP VIA INCREASED SHAREHOLDING IN NEXTECH

• **SWORD** shows its commitment to the Nextech stock and acquires an additional 9%.

This additional investment brings the **SWORD** holding to 19%.

# **SYNERGY**

**NEXTECH** and **SWORD** are working together to achieve:

- Increased growth in the regulated markets within Latin America,
- Increased revenue from products and components.

# **NEW CLIENT**

**Banco Central**: Purchased our document management range of products (FUSION).













# Q2 2006 (1)

Consolidated Revenue:
 € 35.48M<sup>(1)</sup>

• Organic Growth: 17.43%(1)

 Consolidated Growth: 42.24%<sup>(1)</sup>

• EBIT: 16.93%(1)

# H1-2006 (1)

• Consolidated Revenue: € 69.20M(1)

• Organic Growth: 17.40%(1)

• Consolidated Growth: 49.89%<sup>(1)</sup>

• EBIT: 16.75%(1)

Backlog: record contract signatures

# **Second Quarter 2006 Revenue**

€M		S1			Q2	
	2006 (1)	2005	%	2006 (1)	2005	%
Revenue	69.20	46.16	49.89	35.48	24.94	42.24

<sup>(1)</sup> Not audited

## **Analysis**

- The Group has exceeded the objectives of its Business Plan, which was reevaluated at the end of 2005
- Organic growth has exceeded the budget by 2.43 points, the profitability (EBIT) by 1.93 point
- The new signed contracts in H1 2006 are much bigger than the H1 revenue

#### **Outlook**

- The Group confirms its 2006 and 2007 objectives
- The SWORD Group acquired STELLON, a Swiss company based in Lausanne on the 1st July 2006. This will increase SWORD's consolidated revenue in 2006 by € 1.5M. SWORD will be continuing it's acquisition plan during the remaining six months of the financial year
- Organic growth will be sustained in H2 2006 (> 15%)

# **Summary of the Income Statement – not audited**

€K	H1 2006	Q2 2006
Consolidated Revenue	69 197	35 477
<b>Current Operating Profit</b>	10 944	5 669
	(15.82%)	(15.98%)
Operating Profit	11 591	6 005
	(16.75%)	(16.93%)
Net Profit	7 701	4 118
	(11.13%)	(11.61%)
Net Attributable Profit	7 663	4 112
	(11.07%)	(11.59%)

#### **New contracts**

- In Benelux, 14 new contracts have been signed with European Institutions (PARLIAMENT, OLAF, TAXUD), Banks (KBC, DEXIA) and other governmental organisations (NATO). The global amount exceeds € 48M
- In the UK, 35 new contracts have been signed with companies operating in highly regulated markets such as Banking (DEUTSCHE BANK), Insurance (LANCASHIRE), Oil and Gas (MAERSK) and TELCO (ORANGE). The global amount exceeds £ 26M (€ 38M)
- In France, 60 new contracts have been signed thanks to both our technical skills: GIS (ONIC), Document Management (JOURNAL OFFICIEL), Business Intelligence (RTE); and our market oriented skills: Pharma (PFIZER), Nuclear (EDF), Health (Hôpitaux de Lyon), Insurance (APICIL), Bank (Banque Postale). The global amount exceeds € 18M













- In Switzerland, 23 new contracts have been signed with Banks (CREDIT SUISSE, BCV, UBP, PICTET, SGS), with International Organisations (CICR) and TELCO operators (ORANGE). The global amount exceeds CHF 9M (€ 6M)
- The other countries have renewed completely their backlog
- The export department has been particularly successful in China in Document Management (NINGXIA COAL GROUP) and in Anti Money Laundering (BANK OF CHINA, DAH-SING BANK); in the Trademark and Patent market (After the BERMUDAS, orders from CYPRUS and POLAND)

## **Strong partnerships**

- MICROSOFT has announced its decision to integrate the FIRCOSOFT products in its press release of May 9<sup>th</sup>, 2006
- GOOGLE has confirmed the availability of the first connector (GSATop from SWORD) of its products with DOCUMENTUM

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#### > Upcoming press release:

First semester results: September 6<sup>th</sup>, 2006

#### > Next meeting:

First semester results presentation: September 6<sup>th</sup>, 2006 in Paris











#### H1-2006

- Consolidated Revenue:
   € 69.20M
- Organic Growth: 17.40 %
- Consolidated Growth: 49.89 %
- Operating Profit Margin: 16.75 %
- Order Book: Record signings in H1-2006

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#### > Next Announcement:

Third Quarter Revenue 2006: 18<sup>th</sup> October 2006

#### > Next Meeting:

Presentation of half year results in Paris: 6<sup>th</sup> September 2006 at 11H30



# FINANCIAL RESULTS FOR THE 6 MONTHS ENDED 30<sup>th</sup> JUNE 2006

# Confirmation of the excellent future prospects for 2006 and 2007

€K	30/06/2006	30/06/2005
Revenue	69 197	46 164
Operating Profit Before Tax	10 944	7 164
Operating Profit	11 591	7 203
Consolidated Net Profit	7 701	4 771
Group Share of Net Profit	7 663	4 739

## **Analysis**

- The actual organic growth of 17.4% is greater than the budgeted organic growth of 15%
- SWORD has achieved an actual operating profit of 16.75%, thus outperforming the budgeted operating profit of 15%
- The group has every confidence that the 2006 budgeted results will be successfully achieved and looks forward to the prospect of building further upon this profitable growth in 2007

#### Recap of key events in the first half of the financial year

1st July 2006, SWORD acquired STELLON, a Swiss company with turnover of
 € 2.8 million. This Lausanne based company consists of 20 staff who specialise
 in designing and implementing Key Performance Indicators and other metrics
 based systems which are designed to assist their clients to better understand
 and to measure the key drivers within their business

STELLON will contribute € 1,380K of consolidated revenue in the current financial year

1<sup>st</sup> July 2006, SWORD acquired ASTRON, a Nantes based company consisting
of 8 consultants who were already closely collaborating with the SWORD Group.
Prior to the acquisition the 8 ASTRON consultants were sub-contracting for
SWORD on Facility Management projects

This investment although immaterial in nature will immediately permit ASTRON to improve their profitability as well as increasing their potential to sign larger contracts in the field of document management

 The order book has increased by € 40 million following a record number of new contracts being signed in the first half year

#### **Future prospects**

- Current performance and future prospects are in line with the 2006-2007 business plan
- SWORD is currently in negotiation for another acquisition which will fit in with the acquisitive strategy to further increase growth in the second half of the financial year, as evidenced by the earlier acquisition of STELLON

> SWORD GROUP Contacts











# SWORD GROUP Disposal of French subsidiary – SWORD CONSULTING

# SWORD GROUP pursues its concentration in highly regulated markets and compliance management and disposes of its French subsidiary SWORD CONSULTING

On the 22<sup>nd</sup> September **SWORD GROUP** disposed of its French subsidiary **SWORD CONSULTING** to **MALTEM**.

**SWORD CONSULTING** targets mainly management consulting in the payment field.

# Confirmation of the 2006 - 2007 Business Plan

#### **REASONS FOR DISPOSAL**

This disposal fits in with the **SWORD** strategy of refocusing upon its core activities within France, namely the high value added integration systems and the development of its **FIRCOSOFT** suite of products.

This strategic refocusing upon core activities was reflected in 2005 by the disposal of the **SWORD** logistics management consulting.

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#### SWORD CONSULTING KEY FINANCIAL INFORMATION

The disposal annual turnover comes to € 2.7M
The profits on this disposal will be reflected in the H2 2006 results.

#### **FUTURE PROSPECTS**

Current performance and future prospects are in line with the 2006 and 2007 business plan which took account of this disposal.

> SWORD GROUP Contacts











#### Q3 2006 (1)

• Consolidated Revenue: € 34.67M (1)

Consolidated Growth:

+ 32.52 % (1)

Organic Growth:

+ 17.13 % (1)

• Current Operating Profit Margin: 15.77 % (1)

 Operating Profit Margin: 19.01 % (1)

#### YTD 2006 (1)

Consolidated Revenue:
 € 103.87M<sup>(1)</sup>

Consolidated Growth:

+ 43.61 % (1)

Organic Growth:

+17.30 % (1)

• Current Operating Profit

Margin: 15.80 % (1)

 Operating Profit Margin: 17.51 % (1)

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> Upcoming press release:

Forth Quarter 2006 Revenue: January 23<sup>rd</sup>, 2007



# **Third Quarter 2006 Revenue**

€M	Q3		
	2006 (1)	2005	%
Revenue	34.67	26.16	+32.52

<sup>(1)</sup> Not audited by the Auditors

# **Analysis**

- In the third quarter SWORD has continued to demonstrate strong organic growth.
   Both the organic growth and the operating profitability levels are outperforming budget
- The profit before tax includes profits generated from the disposal of non core activities

## **Outlook**

- In spite of the disposal of certain non core business activities (SWORD Nord and SWORD Consulting) and the absence of new acquisitions in Q3, the strong levels of organic growth mean that SWORD is still on target to achieve its budgeted annual revenue of €140M
- The group will continue to follow its current successful strategy in 2007:
  - Geographical location of acquisitions (Anglo Saxon Countries)
  - Organic Growth > 15%
  - Operating Profit > 15%
- As per the 2005-2007 business plan created in 2004 **SWORD** confirms its intention to carry out a new acquisition in the near future

# **Summary of the Income Statements**

	2005	2006 (1)	
€K		Q3	YTD
Consolidated Revenue	26 164	34 673 (+32.52%)	103 870
Current Operating Profit	4 191	5 467 (+ 30.45%)	16 411
Operating Profit	4 513	6 593 (+46.09%)	18 184
Net Attributable profit	2 611	4 360 (+66.99%)	12 023

<sup>(1)</sup> Not audited by the Auditors











#### Q4 2006

- Consolidated Revenue:
   € 38.14 M (1)
- Organic Growth: 25.94 % (1)
- Consolidated Growth:
   30.76 % (1)

#### **YTD 2006**

- Consolidated Revenue: € 142.01 M<sup>(1)</sup>
- Pro-forma Revenue: € 152.10 M (1)
- Organic Growth: 21.49 % (1)
- Consolidated Growth: 39.92 % (1)
- Current Operating Profit Margin: 15.65 % (1)
- Operating Profit Margin: 16.86 % (1)
- Net Attributable Profit: 11.01 % (1)

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> Upcoming press release:

Annual Revenue: March 14th, 2007



# **Fourth Quarter Revenue 2006**

€M	2006 <sup>(1)</sup>	2005	%
Q4 Revenue	38.14	29.16	30.76
Annual Revenue	142.01	101.49	39.92

<sup>(1)</sup> not audited by the Auditors

# **Analysis**

- During 2006 Sword enjoyed both growth rates and profitability in excess of budgeted figures
- Changes in group structure during 2006:
  - a/ Sale of 3 entities (SWORD Nord, SWORD Consulting and IDP (Business Unit)
  - b/ Acquisition of 2 companies: STELLON in Lausanne in July and RTE in Glasgow in November
- During the financial year ending 31<sup>st</sup> Dec 2006 the revenue produced by the companies disposed of amounted to € 8 100 K
  - The consolidated revenue produced by the companies disposed of during the year, not included in pro-forma sales, amounts to € 6 469 K
- Non-current operating income is derived from the disposal of group companies during the financial year.

#### Outlook for 2007

- Achieve Group growth and profitability targets:
  - Organic growth of 15%
  - Operating profit of 15%
- Acquisition policy
  - The group will continue to actively pursue its acquisition strategy (€ 17.5 million per annum):
    - a/ Small targeted acquisitions which provide a strategic fit with current operations (geographical or technical)
    - b/ Larger acquisitions to develop new strategic directions (geographical and technical)
- 2007 budget
  - The consolidated revenue for 2007 will be in excess of € 180 million. This will include € 7.3 million generated by acquisitions achieved in 2007.
  - The profitability of the companies acquired during 2006 will comply with group norms by the 1st July 2007
  - Budgeted organic growth of 15% will be targeted (excluding acquisitions)

€M	2007 (1)
Revenue (excluding acquisitions)	173
Consolidated revenue generated by 2007 acquisitions	7.3
Consolidated Revenue FY2007	180.3
Non-consolidated Revenue generated by acquisitions	10.2
Pro-forma Revenue	190.5











## 2006

- Consolidated Revenue:
   € 142.01 M
- Organic Growth: 21.49%
- Consolidated Growth: 39.92%
- Net Attributable Profit: + 44.70%
- Dividend: + 40%

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> Upcoming press release:

2007 First-Quarter revenue: 17 April, 2007

> Upcoming event:

SFAF meeting: 14 March, 2007 in Paris



# 2006 ANNUAL ACCOUNTS

K€	2006	2005	
	Consolidated		
Revenue	142 005	101 491	
Current operating profit	22 222	15 651	
Operating profit	23 949	16 710	
Profit after income tax	15 748	11 060	
Net attributable profit	15 632	10 803	

The 2006 figures are audited by the Auditors

# **Analysis**

- The operating profit under IFRS is 16.86%
- Consolidated revenue for 2006 has outperformed the Business Plan (€ 142M/ € 140M)
- Acquisitions in 2006 were in highly profitable sectors: Oil & Gas, Pharma Products

# **Outlook for 2007**

- Achieve Group growth and profitability targets:
  - Organic growth of 15%
  - Operating profit of 15%
- Acquisition policy
  - The group will continue to actively pursue its acquisition strategy (€ 17.5 million per annum):
    - a/ Small targeted acquisitions which provide a strategic fit with current operations (geographical or technical)
    - b/ Larger acquisitions to develop new strategic directions (geographical and technical)
- 2007 budget
  - o The consolidated revenue for 2007 will be in excess of € 180 million. This will include € 7.3 million generated by acquisitions achieved in 2007
  - The profitability of the companies acquired during 2006 will comply with group norms by the 1st July 2007
  - Budgeted organic growth of 15.5% will be targeted (excluding acquisitions)

€M		2006	2007	
		Actual	Budget	
Consolidated	Revenue	142.01	180.30	
	Operating profit	23.95	> 27	